



JOINT STOCK COMPANY
ULYANOVSK REGION DEVELOPMENT CORPORATION

41 Ryleyeva str, Ulyanovsk, Russia 432071, phone +7 8422 73 70 03, fax +7 8422 737002, e-mail: info@ulregion.com

On cooperation

Dear Investor!

We are pleased to know that your company is developing successfully. Thus we hereby offer you to use economic potential of the Ulyanovsk region for the future development of your business.

For placement and successful operation of the enterprise on the territory of the Ulyanovsk region the company will be provided with the administrative support at all levels of authority and at every stage of the project implementation. Moreover your company will be provided with special tax incentives that will help to save from 30 to 40 % of investment expenses.

Such resident-companies of the Ulyanovsk region as **MARS (USA), DMG MORI (Japan, Germany), AeroComposite (Russia), Forsh (Russia), EFES (Turkey), TAKATA (Japan), LEGRAND (France), ISUZU (Japan), RosBekon (Russia), BRIDGESTONE (Japan), NEMAK (Mexico), HERMLE (Germany), SCHAEFFLER (Germany), JOKEY (Germany), HEMPEL (Denmark), TechnoNicol (Russia)** and many other companies have already appreciated special economic conditions in the region.

Undoubtedly logistic position of a land plot is one of the most important factors in the process of implementation of any investment project. The Ulyanovsk region is situated in the center of the Volga Federal District on the crossing of major highways that allows residents to obtain equal access to the customers in the western, southern and eastern parts of Russia.

For the production placement your company will be provided with the prepared land plot of "Greenfield" type of a required area with all the necessary transport and engineering communications on the territory of Industrial Park "Zavolzhye", Special Economic Zone "Ulyanovsk", Industrial park "Dimitrovgrad" or others region industrial zones. Also, we are ready to provide your company with a production site of "Brownfield" type for the following modernization and launch of production.

While implementing the project on the territory of the Ulyanovsk region your company will be provided with tax benefits and preferences for up to 15 years.

Among the main advantages of the region there are good labour resources for the creation of industrial enterprises. A number of technical, agricultural, classical universities are located in the region. This fact makes it possible to train well-qualified specialists in various fields to meet investors needs.

Taking a chance, we would like to invite the management and experts of your company to visit our region at any convenient time to explore the economic potential of the region.

In conclusion let us wish you success in your activity and express hope for future fruitful cooperation.

Best regards,

CEO

Sergey Vasin